Supplementary Material

Second Quarter of Fiscal 2019 (April 1, 2019 - September 30, 2019)



Sumitomo Realty & Development Co., Ltd.

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Sumitomo Realty & Development Co., Ltd.

Performance targets for the Eighth Management Plan

<u>Achieve consecutive record results for the three-year period covered, with</u> <u>cumulative ordinary profit of ¥700 billion.</u>

Achieve record results for the ninth consecutive fiscal year under the three management plans since the Sixth Management Plan by maintaining the pace of growth attained under the Seventh Management Plan with which substantial profit increase was achieved.

Three-year cumulative earning	gs ta	argets	
Revenue from Operations	¥	3,100 billion	(+¥ 214.2 billion, +7%)*
Operating Income	¥	740 billion	$(+ \pm 126.8 \text{ billion, } + 21 \%)^*$
Ordinary Profit	¥	700 billion	$(+ \pm 142.2 \text{ billion, } + 25 \%)^*$

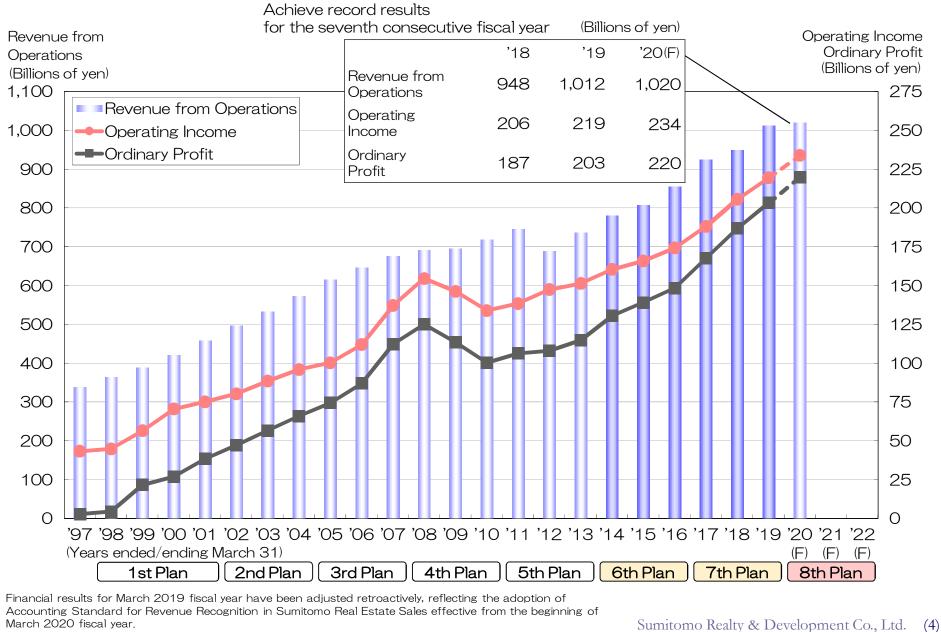
* Compared with results for the Seventh Management Plan

«Reference» Comparison of Management Plan results (Years ended/ending March 31) (Billions of ven)

Three-year Cumulative totals	5th Plan 2011-2013	6th Plan 2014-2016	7th Plan 2017-2019	8th Plan 2020-2022
Revenue from Operations	2,170	2,442	2,886	3,100
Operating Income	437	501	613	740
Ordinary Profit	329	418	558	700

Financial results for March 2019 fiscal year and the 7th plan have been adjusted retroactively, reflecting the adoption of Accounting Standard for Revenue Recognition in Sumitomo Real Estate Sales effective from the beginning of March 2020 fiscal year.

Historical Financial Results



Results for the Second Quarter of Fiscal 2019 (Apr 1 - Sep 30, 2019)

(Billions of yen)

		Sep '18	Sep '18 Results Sep '19 Results Increase/ Decrease		FY '19 Previously	
		Results			Announced Forecasts*	Achieved
	Leasing	186	194	+7	390	50%
	Sales	237	255	+18	320	80%
	Construction	80	92	+12	230	40%
	Brokerage	35	36	+1	73	50%
Rev	venue from Operations	541	579	+38	1,020	57%
	Leasing	77	84	+6	163	51%
	Sales	45	46	+2	47	99%
	Construction	3	7	+4	22	30%
	Brokerage	10	11	+1	22	51%
Ope	erating Income	125	138	+12	234	59%
	Other income (expenses)	(7)	(6)	+1	(14)	-
Orc	linary Profit	119	132	+13	220	60%
Dro	fit attributable to					
	ners of parent	80	93	+13	140	67%
ncial results for the second quarter of March 2019 fiscal year have been adjusted retroactively, reflecting adoption of Accounting Standard for Revenue Recognition in Sumitomo Real Estate Sales effective from the						

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Sumitomo Realty & Development Co., Ltd. (5)

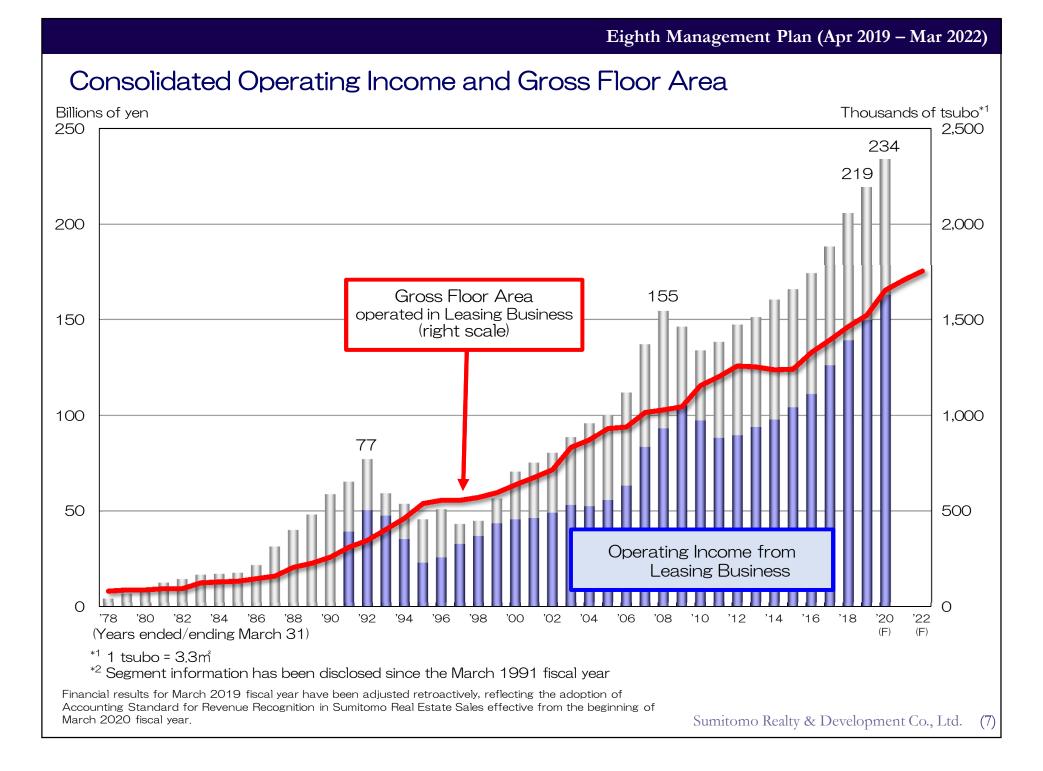
Forecasts for Fiscal 2019 (Apr 1, 2019 - Mar 31, 2020)

(Billions of yen)

		FY '17 Results	FY '18 Results	FY '19 Forecasts	Increase/ Decrease
Leasing		354	382	390	+8
Sales		311	332	320	(12)
Construction		209	222	230	+8
Brokerage		69	72	73	+1
Revenue from Operation	ns	948	1,012	1,020	+8
Leasing		139	150	163	+13
Sales		47	47	47	0
Construction		16	20	22	+2
Brokerage		21	21	22	+1
Operating Income		206	219	234	+15
Other income (exp	enses)	(19)	(16)	(14)	+2
Ordinary Profit		187	203	220	+17
Profit attributable to owners of parent		120	130	140	+10

Financial results for March 2019 fiscal year have been adjusted retroactively, reflecting the adoption of Accounting Standard for Revenue Recognition in Sumitomo Real Estate Sales effective from the beginning of March 2020 fiscal year.

Sumitomo Realty & Development Co., Ltd. (6)



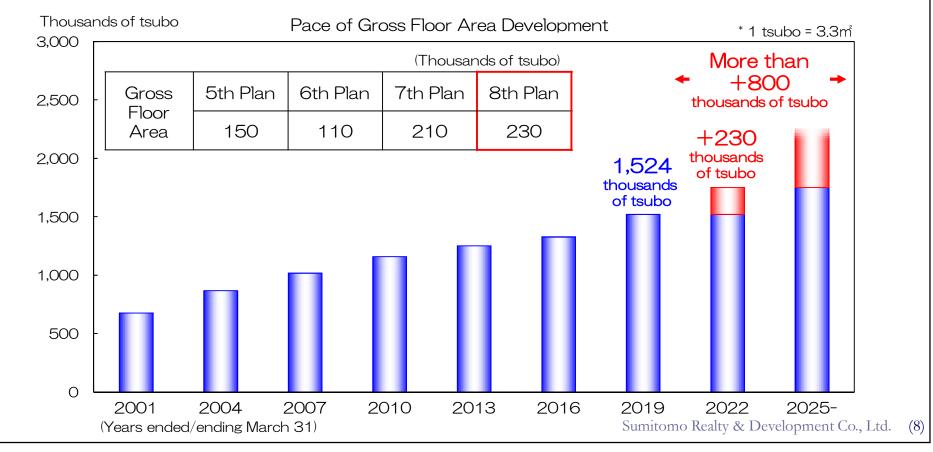
Eighth Management Plan (Apr 2019 – Mar 2022)

Leasing asset investment plan

(Non-current asset investment excluding sales assets, such as condominiums for sale)

Further investment in leasing office assets in central Tokyo, strengthening our earnings base.

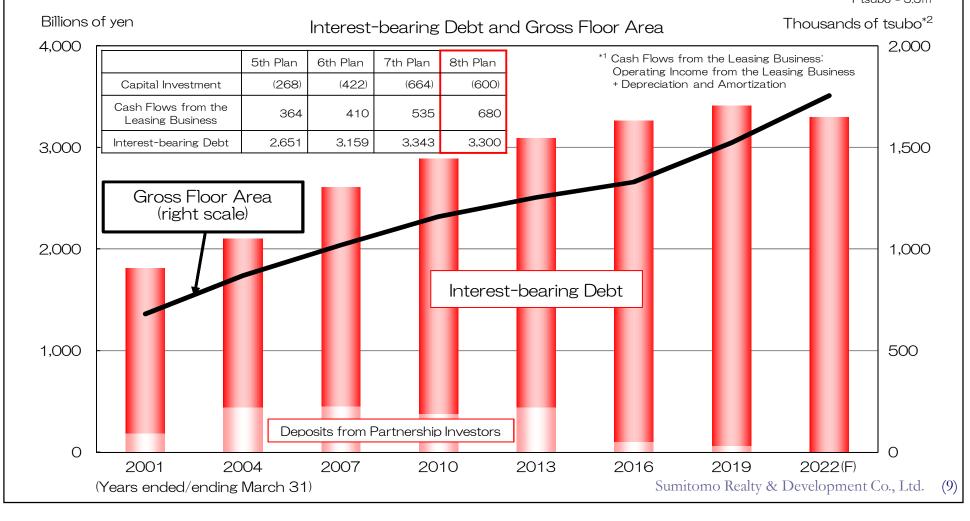
- Concrete development plan for over 800 thousand tsubo^{*} of gross floor area, mainly comprising redevelopment projects. (Equivalent to over 50% of 1,520 thousand tsubo of gross floor area for leasing as of the end of the Seventh Management Plan)
 - The total investment will amount to ¥2,000 billion, expected to generate profits within six to seven years.
- 2. During the Eighth Management Plan, approximately 30%, or 230 thousand tsubo, of total gross floor area of the investment pipeline will be completed and brought to market.



Leasing asset investment plan (Non-current asset investment excluding sales assets, such as condominiums for sale) Further investment in leasing office assets in central Tokyo, strengthening our earnings base.

Eighth Management Plan (Apr 2019 – Mar 2022)

3. Of ¥2,000 billion, ¥600 billion is expected to be invested in the next three years. Funding will be covered by expanding cash flows from the leasing business^{*1}. (No increase in interest-bearing debt expected.)
*² 1 tsubo = 3.3m²



Eighth Management Plan (Apr 2019 – Mar 2022)					2)
erformance targets and strategies by segment					
Office building leasing in Tokyo to be the driving force of growth.					
< Performance targets by segment > (Billions of yen)					
Three-year Cumulative totals	5th Plan 2011-2013	6th Plan 2014-2016	7th Plan 2017-2019	8th Plan 2020-2022	
Leasing	843	886	1,073	1,200	
Sales	670	773	957	950	
Construction	500	589	635	720	
Brokerage	147	177	208	220	
Revenue from Operations	2,170	2,442	2,886	3,100	
Leasing	272	314	416	530	
Sales	110	127	140	140	
Construction	49	47	50	70	
Brokerage	41	52	62	65	
Operating Income	437	501	613	740	
Ordinary Profit	329	418	558	700	

(Years ended/ending March 31)

Financial results for March 2019 fiscal year and the 7th plan have been adjusted retroactively, reflecting the adoption of Accounting Standard for Revenue Recognition in Sumitomo Real Estate Sales effective from the beginning of March 2020 fiscal year.

Performance targets and strategies by segment

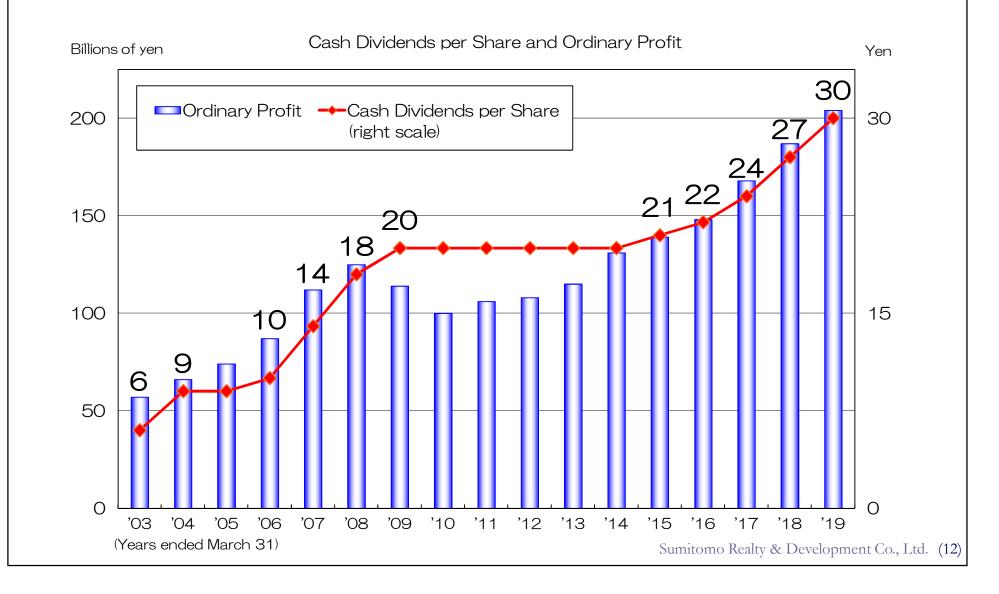
* 1 tsubo = 3.3m^{*}

	* 1 tsubo = 3.3m [*]
Leasing	 Profit growth of the Seventh Management Plan, supported by the buoyant market environment, to be surpassed. Profitability of existing properties, which improved on the back of lower vacancy rates and higher rents, to be further strengthened. Earnings secured by full-year contribution from the properties completed in the Seventh Management Plan (210 thousand tsubo* of gross floor area) and by starting operation of newly completed projects in the Eighth Management Plan (230 thousand tsubo of gross floor area).
Sales	 <u>High level of profit of the Seventh Management Plan to be maintained.</u> Marketing speed adjustment, following profit-pursuing policy rather than volume-pursuing policy. The policy of securing prime sites without fail amid continuing intensified competition for land acquisition, to be maintained. The policy of pursuing as many projects as possible when such opportunities arise, to be maintained.
Construction	 Remodeling (Shinchiku Sokkurisan): Growth track, recovered in the Seventh Management Plan following the sluggish period until the Sixth Management Plan, to be maintained. Expansion in remodeling demand expected in a growing market, matching the Japanese government's policy of accumulating high-quality residential property stock. Custom Homes: Business base to be strengthened through improvement of construction systems and quality control. Annual contract volume expanded to 3,000 units in the Seventh Management Plan. Business base to be reinforced for growth in the Ninth Management Plan onward.
Brokerage	 <u>Group collaboration to be strengthened, establishing the base for growth in the Ninth</u> <u>Management Plan onward.</u> Efficiency of the brokerage business to be further improved, with Sumitomo Real Estate Sales Co., Ltd. becoming a wholly owned subsidiary in the Seventh Management Plan.
	Sumitomo Realty & Development Co., Ltd. (11)

Policy for shareholder returns

"Sustainable dividend increase" policy, in line with profit growth, to be maintained. Cash flow allocation policy of prioritizing investment in office properties for lease, to be maintained.

Eighth Management Plan (Apr 2019 – Mar 2022)



Principa	l New]	Develo	pment P	rojects
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Principal New Office Building Projects

* 1 tsubo = 3.3m²

njuku Ward yoda Ward hima Ward yoda Ward Dta Ward oto Ward	18,100 7,800 4,900 8,200 27,700 60,000 14,500	Aug 2019 Sep 2019 Oct 2019 Mar 2020 Mar 2020
hima Ward yoda Ward Dta Ward oto Ward	4,900 8,200 27,700 60,000	Sep 2019 Oct 2019 Mar 2020 Mar 2020
yoda Ward Dta Ward Dto Ward	8,200 27,700 60,000	Oct 2019 Mar 2020 Mar 2020
)ta Ward oto Ward	27,700 60,000	Mar 2020 Mar 2020
oto Ward	60,000	Mar 2020
yoda Ward	14 500	1 0000
	17,000	Apr 2020
agawa Ward	14,300	Mar 2021
nato Ward	3,800	Mar 2021
nkyo Ward	3,800	Mar 2021
yoda Ward	3,800	Apr 2021
agawa Ward	6,300	May 2021
	56,000	
th Plan Tota	al 229,200	
	69,000	Jul 2022
		Oct 2022
3	<mark>3th Plan Tota</mark> nato Ward	

Principal New Development Projects

Principal New Office Building Projects

* 1 tsubo = 3.3m^{*}



Sumitomo Realty & Development Co., Ltd. (14)

Principal New Development Projects

Principal New Office Building Projects

* 1 tsubo = 3.3m^{*}

			<image/>
	tomo Fudosan ara First Building	Sumitomo Fudosan Kojimachi Garden Tower	Sumitomo Fudosan Tamachi Building East
Location	Chiyoda Ward, Tokyo	Chiyoda Ward, Tokyo	Minato Ward, Tokyo
Expected Completion	Oct 2019	Apr 2020	Mar 2021
Gross Floor Area	8,200 tsubo	14,500 tsubo	3,800 tsubo
No. of Floor	23 above ground / 1 below ground	21 above ground / 1 below ground	8 above ground
			Sumitomo Realty & Development Co., Ltd. (15)

Principal New Office Building Projects * 1 tsubo = 3.3m^{*} Mita 3- and 4-chome Project (Fudanotsuji) Nishi-shinjuku 5-chome Kita Project Minato Ward, Gross Floor Shinjuku Ward, Gross Floor 69,000 tsubo Location 40,800 tsubo Location Tokyo Tokyo Area Area Expected No. of 42 above ground/ Expected No. of 35 above ground/ Jul 2022 Oct 2022 Floor Floor Completion 3 below ground Completion 2 below ground Sumitomo Realty & Development Co., Ltd. (16)

Principal New Development Projects

Principal New Office Building Projects

* 1 tsubo = 3.3m^{*}





expected completion image

Haneda Airport Project







Principal New Development Projects

expected completion image

Ariake Project

Ariake 2-chome, Koto Ward, Tokyo (Ariake Kita 3-1 area redevelopment project)

Mar 2020

60,000 tsubo

Commercial	12,000 tsubo (approx. 200 stores)
Hotel	749 rooms

Event hall Capacity : approx. 8,000 people

SPA / Theater

Others

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Location	Haneda Airport 2-chome, Ota Ward, Tokyo (direct connection to international terminal)		
Expected Completion	Mar 2020		
Gross Floor Area	27,700 tsubo		
Main use	Hotel	1,717 rooms	
	Commercial	1,800 tsubo (approx. 80 stores)	
	Event hall	Capacity : approx. 1,000 people	
	Others	Bus Terminal / SPA	

Principal New Development Projects Principal Condominium Projects (Scheduled Delivery in FY 2019) City Tower Ginza Higashi Shinagawa East City Tower City Tower Ebisu Chuo Ward, Tokyo Shinagawa Ward, Tokyo Shibuya Ward, Tokyo 483 units 363 units 307 units 22 above ground / 1 below ground 26 above ground / 1 below ground 23 above ground / 2 below ground

City Towers Tokyo BayCity Tower Shinagawa Park FrontCity Tower SapporoKoto Ward, TokyoShinagawa Ward, TokyoSapporo1,539 units312 units165 units32 above ground / 1 below ground (West)
33 above ground (Central / East)23 above ground / 1 below ground / 1 below ground31 above ground / 1 below ground* units = number of units for saleSumitomo Realty & Development Co., Ltd. (18)

Principal New Development Projects

Principal Condominium Projects (Scheduled Delivery in FY 2020-)

